

ECONOMIC RECOVERY FRAMEWORK RECOMMENDATIONS AND PROPOSED IMPLEMENTATION PLAN

March 16, 2021
Economic Initiatives Committee
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Economic Recovery Framework | Agenda

- Framework Goals
- Summary of Recommendations
- Proposed Implementation
- Reporting Process

Economic Recovery Framework | Goals

Develop recovery framework and action plan:

- Retention of Fairfax County businesses and workers
- Mitigate economic impacts
- Just and resilient recovery through investments or programmatic adjustments

| Recommendations | Connections to Proposed Countywide Strategic Plan | Connections to Chairman's Equity Task Force |
|------------------------------------|---|---|
| Business Recovery & Resilience | Economic Opportunity | Equitable Communities |
| Regulatory Action | Economic Opportunity | Equitable Communities |
| Workforce & Talent Support | Economic Opportunity; Lifelong Education & Learning; Efficient and Effective Government | Equitable Communities |
| Support for Workers & Families | Economic Opportunity; Lifelong Education & Learning; Empowerment and Support for Residents Facing Vulnerabilities | Cradle to Career Success; Equitable Communities; Community Health & Wellbeing |
| >>>> Physical & Community Planning | Economic Opportunity; Housing & Neighborhood Livability | Equitable Communities |

Implementation Plan

- Identify principal agencies
- Engage Board to establish priorities
- Determine best partnerships with community organizations and businesses
- Report out and Board direction:
 - Board Committees
 - **Board Action Items**

Implementation Structure – Business Recovery & Resilience

| Recommendations | Principal Agencies | BOS Report-Out Mechanism |
|--|---------------------------------------|-----------------------------------|
| Pursue targeted small business recovery & resilience programs focused on delivering technical support. | Department of Economic Initiatives | Economic Initiatives Committee |
| Launch a "Buy local" campaign, focused on Made in Fairfax goods and elevating minority- owned businesses. | Department of Economic Initiatives | Economic Initiatives Committee |
| Pursue strategies to reduce small and local business costs. | Department of Economic Initiatives | Economic Initiatives Committee |

Implementation Structure – Regulatory Action

| Recommendations | Principal Agencies | BOS Report-Out Mechanism |
|---|--|--|
| Online permitting process; focus on pandemic-related alterations to keep businesses open. | Land Development Services w/ Department of Economic Initiatives | Land Use Policy Committee & Economic Initiatives Committee |
| Advocate for state legislation that prioritizes: i) local purchasing, and ii) procurement from minority-owned businesses. | Department of Procurement and Material Management w/ Department of Economic Initiatives | Budget Policy Committee |

Implementation Structure — Workforce & Talent Support

| Recommendations | Principal Agencies | BOS Report-Out Mechanism |
|---|---|--|
| Leverage County resources for job seekers: Hire local workers to support pandemic recovery efforts Strengthen job training and placement programs | Department of Family Services; Health Department | Health and Human Services Committee |
| Coordinate improvements to certification and reskilling programs; bring these opportunities to low-income communities and communities of color. | Department of Family Services w/ Department of Economic Initiatives | Health and Human Services Committee |
| Pilot a neighborhood job and entrepreneur center. | Department of Economic Initiatives | Economic Initiatives Committee |

Implementation Structure – Support for Workers & Families

| Recommendations | Principal Agencies | BOS Report-Out Mechanism |
|--|---|---|
| Expand access to affordable child-care. | Office for Children | Health and Human Services Committee |
| Expand access to affordable internet service. Expand reach of County digital literacy programs. | Cable, NCS, Library (TBD) | Health and Human Services Committee |
| Create efficient and integrated client-facing access to Fairfax County and partner-provided health, housing, and human services. ("One story, one time") | Office of Strategy Management for Health and Human Services | Health and Human Services Committee and/or IT Committee |
| Continue commitment to and implementation of affordable housing production goals. | Housing and Community Development | Housing Committee |

Implementation Structure – Physical and Community Planning

| Recommendations | Principal Agencies | BOS Report-Out Mechanism |
|---|---------------------------------------|--|
| Support corridor-level recovery by establishing "boots on the ground" corridor teams to provide day-to-day support to businesses. | Department of Economic Initiatives | Economic Initiatives Committee |
| Strategically invest in a Health in All Policies approach to community planning. | Health Department | Health and Human Services Committee |



Questions & Discussion