

**FAIRFAX-FALLS CHURCH COMMUNITY PARTNERSHIP'S
CONTINUUM OF CARE BOARD**

MEETING AGENDA

DATE: November 8, 2023

TIME: 7:00 pm – 8:30 pm

LOCATION: Fairfax County Government, Conference Rooms 9/10
12000 Government Center Parkway
Fairfax, VA. 22035

ITEMS:

- 7:00 pm - **Call to Order.**
- 7:20 pm - **Virginia Freedom of Information Act.**
- 7:21 pm - **Roles and Responsibilities.**
- 7:35 pm - **Training and Resources.**
- 8:00 pm - **Community Engagement.**
- 8:25 pm - **Setting the Next Meeting (Dec. 6)**
- 8:30 pm - **Adjournment.**

MATERIALS:

- Agenda
- Biographies
- Charter
- Slide Deck
- Work plan draft



Fairfax-Falls Church Community Partnership's Continuum of Care Board Meeting

November 8, 2023

7:00 pm – 8:30 pm

Fairfax County Government Center, Conference Rooms 9/10

Agenda

- 7:00 pm - **Call to Order, Introductions.**
 - 7:20 pm - **Virginia Freedom of Information Act.**
 - 7:21 pm - **Roles and Responsibilities.**
 - 7:35 pm - **Training and Resources.**
 - 8:00 pm - **Community Engagement.**
 - 8:25 pm - **Setting the Next Meeting (Dec. 6)**
 - 8:30 pm - **Adjournment.**
-
- **Handouts:** Agenda, Biographies, Charter, Slide Deck, Draft Work Plan.

Welcome CoC Board members!

Remarks by:

- Mr. David Meyer, CoC Board Chair.
- Mr. Thomas Fleetwood, Director, Department of Housing and Community Development.

Introductions.

Virginia Freedom of Information Act Resources

- VFOIA Explained for Boards, Authorities, and Commissions
 - <https://bit.ly/VFOIAexplained> (YouTube video, 9:16 minutes)
- VFOIA Training Day
 - <https://bit.ly/VFOIAtrainingday2020> (YouTube video, 3:13 hours)
- Code of Virginia, Chap. 37. Virginia Freedom of Information Act
 - <https://law.lis.virginia.gov/vacode/title2.2/chapter37/>
- VFOIA Council Training Resources
 - <https://foiacouncil.dls.virginia.gov/training.htm>

Roles & Responsibilities

Review charter and membership as approved by the Fairfax County Board of Supervisors in June 2023.

Charter: Purpose, Terms, Meetings

- The purpose of the CoC Board is to provide community leadership and policy guidance in preventing and ending homelessness.
- Grounded in Fairfax County values and policies, including One Fairfax, and aligning with the Countywide Strategic Plan.
- Members have two-year terms.
- Meetings are, at a minimum, every three months. *
- Staff support from the Office to Prevent and End Homelessness (OPEH).

* The Supervisors asked the CoC Board to meet monthly the first year to address the current challenges with urgency.

Charter: Duties

- Hold regular meetings of the full CoC membership.
- Update annually governance policies, including a code of conduct and recusal processes.
- Consult with federal homeless assistance grant recipients and subrecipients to develop:
 - Performance targets with performance monitored, outcomes evaluated, and action taken against poor performers.
 - Written standards for eligibility, prioritization, and payment.
 - Guide the coordinated assessment system.
- Maintain a privacy plan, security plan, and data quality plan for the Homeless Management Information System (HMIS).
- Coordinate the implementation of a housing and service system.
- Conduct an annual gaps analysis of the homeless needs and services.
- Establish priorities for funding CoC projects in the geographic area.

Membership (currently 21 members)

Lived Experience

- Minimum 2 representatives.

CoC & ESG Grant Recipients

- Cornerstones
- FACETS
- New Hope Housing
- Northern Virginia Family Service
- Pathway Homes
- Second Story
- Shelter House

Superintendent

- Public Schools

Board of Supervisors

- 1 CoC Board Chair
- 9 District Representatives.

Mayors

- City of Fairfax
- City of Falls Church

County Staff

- Community Services Board
- Department of Family Services
- Department of Neighborhood and Community Services
- Health Department

Committees & Workgroups

- **CoC Board committees:**

- Selection & Ranking:

- Tied to the US Department of Housing and Urban Development's (HUD) annual Continuum of Care application process, it selects new bonus funding projects and ranks all grants, including renewals, for submission to HUD.

- **Staff workgroups:**

- Coordinated Entry Steering Committee.
 - Homeless Management Information System Super Users.
 - Intake Coordinators.
 - CoC Monitoring and Evaluation.
 - Racial Equity Action Committee.
 - Various by-name-list workgroups, including veterans.

Upcoming CoC Board Projects

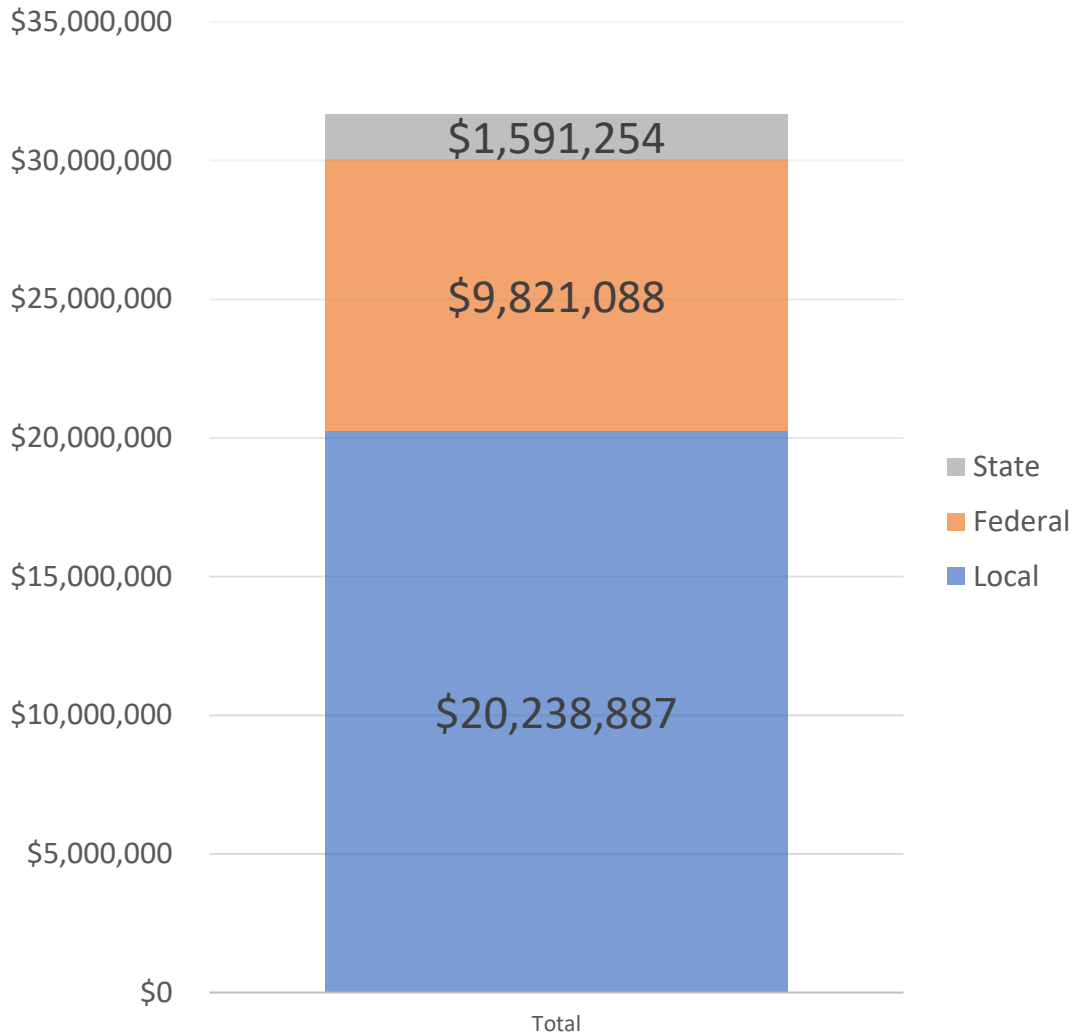
- **Community Engagement, New Strategies:**
 - More details later in tonight's meeting.
- **Updating bylaws and operations policies, including:**
 - Attendance and remote participation.
 - Conflict of interest and recusal.
 - Voting and conduct.
 - Funding priorities.
- **Funding Opportunities:**
 - Annual CoC notice – renewal and bonus grants (est. July 2024).
 - Rumored Permanent Supportive Housing notice (unknown date).

Training and Resources

A presentation by staff on recent homelessness trends, noteworthy projects.

Discussion of CoC Board membership needs for information, resources, etc.

Investments in Homeless Assistance (FY22)



- Total government, non-pandemic funding = **\$31,651,229**
- Total number of people served by the community partnership = **6,048 people**
- Including **721 families with children**
- Supports projects, such as:
 - Homeless Healthcare Program
 - Street outreach
 - Domestic violence shelters
 - Permanent supportive housing

Key Strategies

(former “10-Year Plan”
adopted in 2008)



PREVENTION:

Keep people from becoming homeless in the first place.



PRESERVATION:

Increase and preserve affordable housing.



INTEGRATION:

Deliver integrated social services to those who need it.



IMPLEMENTATION:

Create a community partnership to ensure accountability and funding.



POINT IN TIME COUNT



Point-in-Time Count Totals (2005-2022)

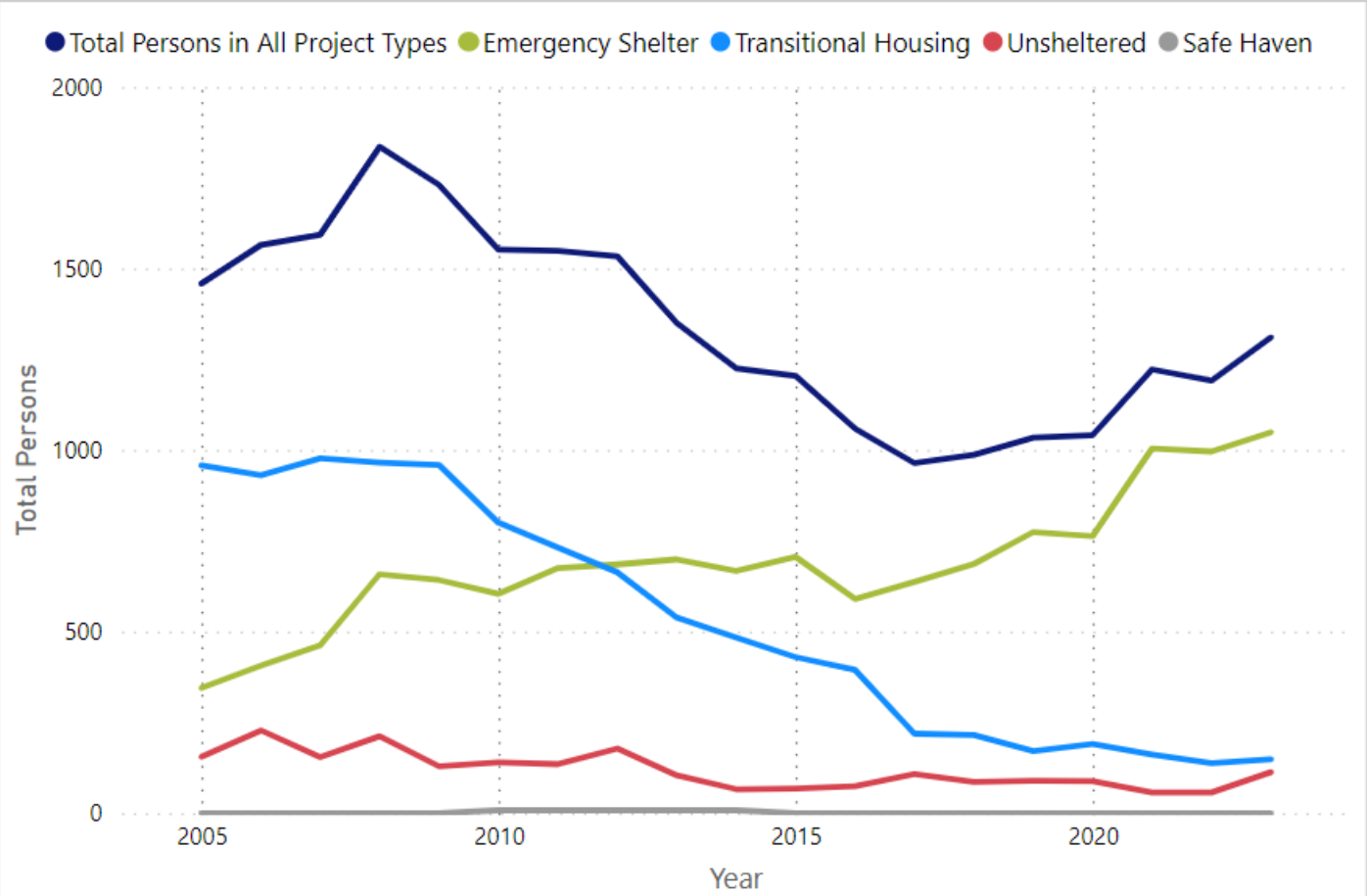
Use the filter below to explore the Point-in-Time Count data by Year (2005-2022).

Year

2005 2023



Year	Total Persons in All Project Types	Emergency Shelter	Transitional Housing	Unsheltered	Safe Haven
2023	1310	1049	148	113	0
2022	1191	996	138	57	0
2021	1222	1004	161	57	0
2020	1041	763	190	88	0
2019	1034	774	171	89	0
2018	987	686	215	86	0
2017	964	637	219	108	0
2016	1059	590	395	74	0
2015	1204	706	430	68	0
2014	1225	667	484	66	8
2013	1350	699	539	104	8
2012	1534	685	663	178	8
2011	1549	675	731	135	8
2010	1552	604	800	140	8
2009	1730	642	959	129	0
2008	1835	658	965	212	0
2007	1593	462	977	154	0
2006	1565	406	931	228	0



Challenges Remain

- **Homelessness has increased locally and across the nation.**
 - Unsheltered homelessness especially.
- **Housing is in short supply and often unaffordable.**
- **Racial disparities, establishing equitable outcomes.**
- **COVID-19 pandemic brought new challenges:**
 - Physical and behavioral health crises.
 - Lost jobs.
 - Evictions.
 - Increased demand for shelter and other human services.
 - Staffing challenges for government and nonprofits
- **Climate change:**
 - Requiring efforts to respond to extreme heat and wildfire smoke.

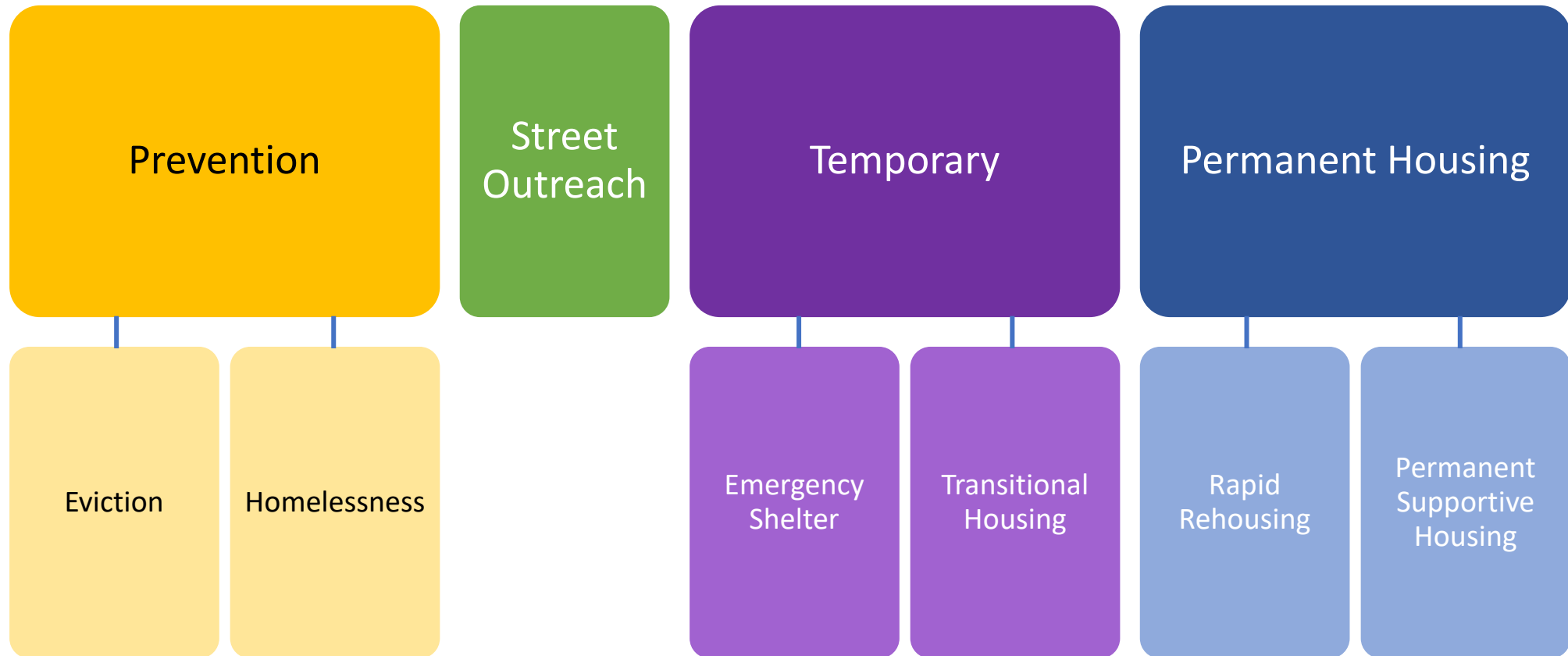
Renovation, Replacement of Shelters

- Funded by a Human Services bond in 2016.
- **Baileys Shelter and Supportive Housing:**
 - Completed in 2019.
- **Embry Rucker Community Shelter.**
 - Tied to Reston Town Center North redevelopment.
 - Board directed staff to expedite with associated real estate, zoning actions.
- **Patrick Henry Family Shelter.**
 - Conversion to permanent supportive housing.
 - Construction contract award scheduled for Feb. 2024, occupancy Sep. 2025.
- **Eleanor U. Kennedy Shelter.**
 - Schematic design process underway; construction scheduled to begin in 2025.

Current Projects

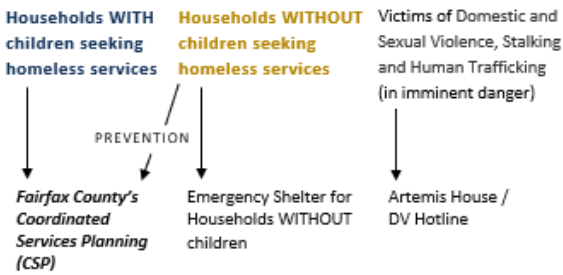
- **Built for Zero:**
 - Goal to end veteran homelessness by Dec. 31, 2023.
 - Engaging people with lived experience.
 - Possible regional approach via Metro Washington Council of Governments (COG).
- **Regional Compact to End Homelessness via COG:**
 - Data Sharing.
 - Regular Reporting.
 - Regional By-Name Tracking and Case Coordination.
 - Residency Requirements.
 - Racial Equity.
- **OPEH solicitation for Fairfax County homeless services.**
- **Virginia Homeless Data Integration Project.**

Homeless Services Project Types



HOUSING CRISIS RESPONSE SYSTEM FLOW CHART

COORDINATED ASSESSMENT (System Entry)



Households are referred to services based on their homelessness status (HUD Homeless Definitions)

- CATEGORY 1: Literally Homeless
- CATEGORY 2: At Imminent Risk of Literal
- CATEGORY 3: Homeless, other Federal Statutes
- CATEGORY 4: Fleeing / Attempting to Flee DV

PREVENTION

HOUSEHOLDS WITH ADULTS & CHILDREN

- REGION 1 – FACETS
- REGION 2 – Shelter House
- REGION 3 – Cornerstones
- REGION 4 – Shelter House
- ALL REGIONS – CSP
- ALL REGIONS – FamilyPASS
- ALL REGIONS – NVFS

SPECIFIC POPULATIONS

Veterans, Supportive Services for Veteran Families (SSVF)

- Friendship Place
- Housing Counseling Services
- Operation Renewed Hope Foundation
- VOA Chesapeake

Victims of Domestic Violence

- Domestic Violence Action Center
- DV Prevention Services, Shelter House

OUTREACH & SEASONAL SHELTER

HOUSEHOLDS WITHOUT CHILDREN

Outreach Teams:

- REGION 1 – New Hope Housing
- REGION 2 – New Hope Housing
- REGION 3 – Cornerstones
- REGION 4 – FACETS
- ALL REGIONS – Community Services Board
- ALL REGIONS – Health Department

Seasonal Shelter:

- Hypothermia Response – Cornerstones, FACETS, NHH
- Falls Church and VICHOP – New Hope Housing

Drop-in Centers:

- REGION 1 – Gartlan Center
- REGION 2 – Safe Haven, New Hope Housing
- REGION 2 – Consumer Wellness Center
- REGION 3 – Reston Drop-in Center
- REGION 4 – Lamb Center

EMERGENCY SHELTER

HOUSEHOLDS WITH ADULTS & CHILDREN

- REGION 1 – Next Steps, FACETS
- REGION 2 – Patrick Henry, Shelter House
- REGION 3 – Embry Rucker, Cornerstones
- REGION 4 – Kate Hanley, Shelter House

HOUSEHOLDS WITHOUT CHILDREN

- REGION 1 – Eleanor Kennedy, New Hope Housing
- REGION 2 – Baileys Crossroads, New Hope Housing
- REGION 3 – Embry Rucker & Medical Respite, Cornerstones

SPECIFIC POPULATIONS

Victims of Domestic Violence

- REGION 1 – Artemis House, Shelter House
- REGION 3 – Artemis House, Shelter House
- Bethany House

Youth Only Households

- Second Story

Acute Medical Needs

- Embry Rucker Medical Respite, Cornerstones

Serious Mental Illness

- Mondloch House, New Hope Housing

ELIGIBILITY & PRIORITIZATION

RAPID REHOUSING

HOUSEHOLDS WITH ADULTS & CHILDREN

HOUSEHOLDS WITHOUT CHILDREN

Emergency Solutions Grant (ESG)

- Cornerstones
- FACETS
- New Hope Housing
- Shelter House

Virginia Homeless Solutions Program (VHSP)

- Cornerstones
- New Hope Housing
- Shelter House

Continuum of Care Program (CoC)

- Shelter House RRH

SPECIFIC POPULATIONS

Veterans, Supportive Services for Veteran Families (SSVF)

- Friendship Place
- Housing Counseling Services
- Operation Renewed Hope
- VOA Chesapeake

Continuum of Care Program (CoC) Victims of Domestic Violence

- Shelter House DV RRH

Youth Households

- Second Story TAY RRH

TRANSITIONAL HOUSING

HOUSEHOLDS WITH ADULTS & CHILDREN

- Second Story for Young Mothers
- Homestretch Transitional Housing

SPECIFIC POPULATIONS

Youth Households

- Second Story for Homeless Youth (HYI & TLP)

Veterans

- Final Salute

Victims of Domestic Violence

- Safe Places – Christian Relief Services
- DSVS TH – Shelter House

PERMANENT SUPPORTIVE HOUSING

HOUSEHOLDS WITH ADULTS & CHILDREN

- Dept. of Veteran Affairs – HUD/VASH
- FACETS – Linda's Gateway
- New Hope Housing – Milestones
- Shelter House – Kate's Place
- Shelter House & New Hope Housing – RISE

HOUSEHOLDS WITHOUT CHILDREN

- Dept. of Veteran Affairs – HUD/VASH
- DHCD & Pathway Homes – Shelter Plus Care 1, 9 & 10
- FACETS – Housing First PSH, Linda's Gateway, TRIUMPH I & III
- New Hope Housing – Housing First Apts., Mondloch Place, PSH Group Homes
- Pathway Homes & PRS – PSH 1994, & 1995
- Pathway Homes – PSH 1991 & 1991 Expansion, 2007, 2009, 2011, 2014, & 2015

OTHER PERMANENT HOUSING (Includes market-rate and subsidized)

HOUSEHOLDS WITH ADULTS & CHILDREN

HOUSEHOLDS WITHOUT CHILDREN

Rental Subsidy and Services Program

- Dept. of Housing and Community Development/Office to Prevent and End Homelessness
- Northern Virginia Family Service

Coan Pond, Homeownership Assistance, Housing Choice Voucher, Public Housing, Rental Program and TBRA – DHCD

Nonprofit-Operated Permanent Housing

- Cornerstones
- Good Shepherd
- Homestretch
- Shelter House
- Wesley Housing

SPECIFIC POPULATIONS

HOPWA

Northern Virginia Family Service



CONNECT WITH FAIRFAX COUNTY

For a variety of information, resources and referrals

Fairfax County Coordinated Services Planning (CSP)

- 703-222-0880

We Can Help if you or someone you know needs information and/or referrals for emergency food, shelter, clothing, transportation, health care, employment or legal assistance.



Fairfax-Falls Church Community Services Board (CSB)

- *Entry and Referrals:* 703-383-8500
- *Emergency Services:* 703-573-5679



We Can Help if you or someone you know is experiencing issues related to mental health, substance use or a developmental disability.

Fairfax County Homeless Healthcare Program

- 703-246-2411

We Can Help if you or someone you know is experiencing homelessness and is in need of care for chronic health conditions, prescriptions, and/or dental and eye care.



Fairfax County Domestic Violence Hotline/Helpline

- 703-360-7273



We Can Help if you or someone you know being impacted by intimate partner violence. This 24-hour hotline provides support, information, and referrals to counseling, shelter, and treatment to victims of domestic and sexual violence, human trafficking, and stalking.

For more information, please visit
www.fairfaxcounty.gov/health-humanservices
or scan this QR code.



CONNECT WITH COMMUNITY NONPROFITS

The non-profits below provide case management, housing-related services and more to individuals experiencing homelessness in Fairfax County. Some also provide emergency shelter. You do not need to be in a shelter to receive services. Call the agencies below for more information about how to access shelter and other services.

- **New Hope Housing - Eleanor Kennedy Community Shelter**
9155 Richmond Highway, Ft. Belvoir, VA 22060 • 703-799-0200
- **New Hope Housing - Baileys Shelter and Supportive Housing**
5914 Seminary Road, Falls Church, VA 22041 • 703-820-7621
- **Cornerstones - Embry Rucker Community Shelter**
11975 Bowman Towne Drive, Reston, VA 20190 • 703-437-1975
- **FACETS**
10700 Page Avenue, Building B, Fairfax, VA 22030 • 703-352-5090

These non-profits operate temporary winter shelters from Dec. 1-March 31, at various locations. Call the shelters for more information for location details and access.



CONNECT WITH DROP-IN CENTERS

Drop-in centers provide assistance with basic needs. For a full list and hours of operation call CSP at 703-222-0880.

- **The Lamb Center**
3160 Campbell Drive, Fairfax, VA 22031 • 703-691-3178
- **Reston Drop-In Center**
1850 Cameron Glen Drive, Suite 200, Reston, VA 20190 • 703-481-4171
- **Gartlan Center**
8119 Holland Road, Alexandria, VA 22306 • 703-360-6910
- **Consumer Wellness Center**
7611 Little River Turnpike, Suite E-100, Annandale, VA 22003 • 703-531-4650



To request this information in alternative formats or languages, please call 703-324-4600, TTY 711. A Fairfax County Publication. Printed 11/2022.



HYPOTHERMIA PREVENTION PROGRAM

DECEMBER 1, 2023 - MARCH 31, 2024

About the Program

Since 2005, the Hypothermia Prevention Program has prevented death and serious injuries among Fairfax County's most vulnerable residents by ensuring that no one must sleep outside during the winter months. This program - available to any adult in need of immediate shelter - provides warm shelter, food, and other supportive services to help connect guests to a variety of basic needs such as clothing, employment, housing, and more.

Note: Adults with children (ages 0-17) should contact Coordinated Services Planning at 703-222-0880 (TTY 711), Monday - Friday, from 8 a.m. to 4:30 p.m., for referrals to family-oriented support and services. If you need assistance after hours, please contact or visit one of the county's family shelters - locations and contact information are available at www.fairfaxcounty.gov/homeless/emergency-shelters



For more information:

<https://bit.ly/Fairfax-Hypothermia-Program>



A Fairfax County, Va., publication.
October 2023



Fairfax County is committed to nondiscrimination on the basis of disability in all county programs, services and activities. Reasonable accommodations will be provided upon request. For information, call 703-246-5000 or TTY 711.

Sites Around Fairfax County

Individual sites have capacity limitations, but staff will do their best to ensure access to shelter for anyone who needs it.

Richmond Highway/Alexandria

Eleanor Kennedy Shelter

9155 Richmond Highway, Ft. Belvoir
703-799-0200

Access Available: 24/7

Operated by: New Hope Housing

Program Contact: Tiffany Little
(tlittle@newhopehousing.org) or Brandon Dorsett
(bdorsett@newhopehousing.org).

Rising Hope United Methodist Mission Church

8220 Russell Road, Alexandria

Access Available: 6:30 p.m. - 7:00 a.m.

Operated by: Operated by New Hope Housing in partnership with Ventures

Program Contact: Sherry Edelkamp
(sedelkamp@yahoo.com)

To volunteer or donate, please contact
Michelle Hook (mhook@newhopehousing.org)

Falls Church/Alexandria

Bailey's Shelter and Supportive Housing

5914 Seminary Road, Falls Church
703-820-7621

Access Available: 24/7

Operated by: New Hope Housing

Program Contact: Clayton Waite
(cwaite@newhopehousing.org) or Lokia Hyman at
(lhyman@newhopehousing.org).

Rotating Faith Community Sites

For locations, contact Bailey's Shelter at 703-820-7621. Transportation options available.

Access Available: 5:30 p.m. - 7:00 a.m.

Operated by: New Hope Housing

Program Contact: Clayton Waite
(cwaite@newhopehousing.org) or
Lokia Hyman (lhyman@newhopehousing.org)

To volunteer or donate, please contact
Michelle Hook (mhook@newhopehousing.org)

Friends of Falls Church Winter Shelter

Referral only. Please contact our staff (see below)

Access Available: 6:00 p.m. - 8:00 a.m.

Operated by: New Hope Housing

Program Contact: Clayton Waite
(cwaite@newhopehousing.org) or Lokia Hyman
(lhyman@newhopehousing.org)

To volunteer or donate, please contact Julene Jarrot
(julene@fcshelter.org)

Reston/Herndon

Embry Rucker Community Shelter

11975 Bowman Towne Drive, Reston
703-437-1975

Access Available: 24/7

Operated by: Cornerstones

North County Human Services Center

1850 Cameron Glen Drive, Reston
Room #200

Access available 5:00 p.m. - 7:00 a.m.

Program Contact: Milton Rodriguez
(milton.rodriguez@cornerstonesva.org),
Missy Norquest
(missy.norquest@cornerstonesva.org), or
Yabom Tejan-Kamara

(yabom.tejankamara@cornerstonesva.org)
To volunteer or donate, please contact
Saira Sufi (saira.sufi@cornerstonesva.org)

Fairfax and Centreville

Rotating Faith Community Sites

Access available: 5:00 p.m. - 7:00 a.m.

Operated by: FACETS

Call 703-352-5090 ext. 302 (ext. 303 for Spanish) for an automated voicemail recording of the current hosting location(s).

Program Contact: Michael Dykes
(mdykes@facetscares.org) or Dayatra
Spalding (DSpalding@facetscares.org)

To volunteer, please contact Suzanne Hough
(shough@facetscares.org). To donate, please contact
Allison Coles (acoles@facetscares.org)

Community Engagement

An overview of the Board of Supervisor's expectations for the CoC Board around inclusive community engagement and new strategies to address homelessness.

What is Inclusive Community Engagement?

- **From One Fairfax Policy:**

- “To foster civil discourse and dialogue, community engagement shall ensure that the breadth of interests, ideas, and values of all people are heard and considered. Outreach and public participation processes will be inclusive of diverse races, cultures, ages and other social statuses.”
- “Effective listening, transparency, flexibility and adaptability will be utilized to overcome barriers that prevent or limit participation in public processes.”

- **Considerations:**

- | | | |
|--------------------|------------------------|---------------------|
| - Location. | - Population/Cultural. | - Engagement level: |
| - Plain Language. | - ADA Accessibility. | Understand |
| - Language Access. | - Digital Equity. | Contribute |
| - Literacy. | - Virtual. | Collaborate |
| | | Decide |

Deliverables

- Most recent homelessness strategic plan was adopted in 2008.
- **New strategies needed:**
 - Synthesize findings from community engagement.
 - Integrate new best practices.
 - Identify innovative, under-utilized programs.
 - Define priorities, strategies, and goals.
- **Presentation to Board of Supervisors:**
 - Recommended approach moving forward.
 - Inform future Fairfax County budget cycles.
- **Regular annual reports in the future.**

Review Draft Work Plan

- **Includes known milestones:**
 - CoC Board – meetings and community engagement.
 - Fairfax County – committee meetings, budget cycle.
 - US Department of Housing and Urban Development.
- **Designing inclusive community engagement process:**
 - Dept. of Neighborhood and Community Services will provide support.
 - Volunteers needed from CoC Board to develop draft plan.
- **Questions?**

Next Meeting

- **Date:** Wednesday, December 6, 2023.
- **Time:** 7:00 pm – 8:30 pm.
- **Location:** Fairfax County Government Center, Conf. Rm. 9/10.
- **Agenda:** TBD.



Thank You!

Staff Contact:

Thomas Barnett

Deputy Director, Office to Prevent and End Homelessness

Department of Housing and Community Development

(703) 324-9408 or

thomas.barnett@fairfaxcounty.gov

CHARTER

Attachment 1

CONTINUUM OF CARE BOARD

TITLE: Continuum of Care (CoC) Board

This charter is intended to promote a common understanding among the members of the CoC Board as to its purpose, duties, and method of operation.

DATE INITIATED: July 1, 2023

PURPOSE: The purpose of the CoC Board is to provide leadership in preventing and ending homelessness in the Fairfax-Falls Church community. The CoC Board acts on behalf of the "Continuum of Care", which is a partnership of representatives from organizations in the Fairfax-Falls Church community with an interest and role serving people experiencing, or at-risk of, homelessness. The CoC Board serves in compliance with the federal "Continuum of Care Program" under the Code of Federal Regulations (CFR) Title 24, Part 578, Subpart B, entitled "Establishing and Operating a Continuum of Care".

RESTRICTIONS: None

STAFF: Deputy Director, Office to Prevent and End Homelessness, Fairfax County Department of Housing and Community Development.

MEMBERSHIP: The membership of the CoC Board will consist of a minimum of 21 individuals, with one member appointed by each member of the Board of Supervisors, the CoC Board Chair appointed by the Chair of the Board of Supervisors, and the remaining members confirmed by the Board of Supervisors, which will include:

- One member appointed by the Mayor of the City of Fairfax.
- One member appointed by the Mayor of the City of Falls Church.
- One member appointed by the Superintendent of Fairfax County Public Schools.
- Two members that have experienced homelessness in Fairfax County and appointed by the director of the Department of Housing and Community Development.
- One member appointed by the director of the Fairfax-Falls Church Community Services Board.
- One member appointed by the director of the Department of Family Services.
- One member appointed by the director of the Department of Neighborhood and Community Services.
- One member appointed by the director of the Health Department.
- One member representative from each of the recipient, and subrecipient, organizations of federal Continuum of Care and Emergency Solutions Grant program funds.

TERM: Each CoC Board member will serve a two-year term on alternating annual fiscal year cycles.

DUTIES: The CoC Board acts on behalf of the Continuum of Care to fulfill the responsibilities described in detail in 24 CFR §578.7, including but not limited to:

- Hold semi-annual meetings of the full Continuum of Care membership.
- Adopt and follow a written process to select a Board to act on behalf of the Continuum of Care.
- Update annually a governance charter, including a code of conduct and recusal processes for its members and any person acting on behalf of the CoC Board.
- Consult with federal homeless assistance grant recipients and subrecipients to develop:
 - Performance targets appropriate for population and program type, with performance to be monitored, outcomes evaluated, and action taken against poor performers.
 - Written standards for evaluating eligibility, prioritization, and payment standards.
- Guide the operation of the coordinated assessment system to determine the needs of individuals and families for housing and services.
- Review, revise, and approve a privacy plan, security plan, and data quality plan for the Homeless Management Information System (HMIS).
- Coordinate the implementation of a housing and service system.
- Conduct an annual gaps analysis of the homeless needs and services available.
- Establish priorities for funding CoC projects in the geographic area.

METHOD OF OPERATIONS:

The CoC Board will meet on a quarterly basis and more frequently as needed. The CoC Board may establish committees or workgroups as needed to accomplish its goals. The CoC Board will develop and present regular reports to the Board of Supervisors regarding the Continuum of Care's progress in preventing and ending homelessness.

**MEMBERSHIP
CONTINUUM OF CARE BOARD**

APPOINTMENT		TERM			
		July 1, 2023 – June 30, 2024	July 1, 2024 – June 30, 2025	July 1, 2025 – June 30, 2026	July 1, 2026 – June 30, 2027
		Even-year term	Even-year term		Even-year term
		Odd-year term		Odd-year term	
Appointed by the Board of Supervisors.					
1	Chair Appointed by Chairman	Four-Year Chair Term			
2	Braddock				
3	Dranesville				
4	Franconia				
5	Hunter Mill				
6	Lee				
7	Mason				
8	Mt. Vernon				
9	Providence				
10	Springfield				
11	Sully				
Confirmed by the Board of Supervisors					
12	Fairfax County Public Schools				
13	City of Fairfax				
14	City of Falls Church				
People who have experienced homelessness: Appointed by the Director, Dept. of Housing and Community Development; and confirmed by the Board of Supervisors.					
15	To be determined.				
16	To be determined.				
CoC & ESG grant recipients/subrecipients: Appointed by the Director, Dept. of Housing and Community Development; and confirmed by the Board of Supervisors. *					
17	Cornerstones (ESG)				
18	FACETS (COC & ESG)				
19	New Hope Housing (CoC & ESG)				
20	Northern Virginia Family Service (ESG)				
21	Pathway Homes (CoC)				
22	Second Story (CoC)				
23	Shelter House (CoC & ESG)				
Appointed by Department Directors and confirmed by the Board of Supervisors.					
24	Community Services Board				
25	Department of Family Services				
26	Health Department				
27	Department of Neighborhood and Community Services				

* The number of Continuum of Care (CoC) and Emergency Solutions Grant (ESG) recipients/subrecipients will vary depending on grant period awards and will include Virginia ESG funding recipients.

Fairfax-Falls Church Community Partnership
Continuum of Care Board
Member Biographies

David Meyer (*CoC Board Chair*) is a native of Northern Virginia, haven been raised in the Town of Vienna. He received his B.A. in Political Science from Randolph-Macon College and an MPA from American University. He has been a resident of the City of Fairfax since 1981. He served 37 years in the Federal service, the last 16 years as a career member of the Senior Executive Service. He retired in 2016. From 2008-2016, David also served as an elected member of the Fairfax City Council, and in 2017 was elected Mayor of the City of Fairfax. He served as Mayor for six years, 2017-2022. As Mayor, he led a collaborative effort with The Lamb Center to create the “City Jobs Program,” whereby unhoused persons affiliated with The Lamb Center were hired on a daily basis to perform maintenance work in the city’s parks and trail areas. Additionally, David led the Council and community in December 2022 to approve a joint project between The Lamb Center and Wesley Housing to build a permanent supportive housing facility of 54 units west of Fairfax Circle.

Adrienne Hosein joined Northern Virginia Family Service as the Director of Community Housing in October 2022. Adrienne is a New York City native, who brings 15+ years of experience working in health and human services, partnering with communities to ensure children, adults, and families have the resources that they need to thrive. Prior to relocating to Virginia, Adrienne served as a project manager, for the Bronx Accountable Healthcare Network (Montefiore Medical Center), where she spearheaded a successful criminal justice program and partnership with Rikers Island Correctional Health Services. Her work and passions include project management, quality management, and combatting the social determinants of health disparities nationwide. She previously held various positions at Bronxworks, where she worked on community-based programs including eviction prevention, family rewards, and provided case management support for individuals and families that were homeless or at risk of homelessness. During Adrienne’s professional career, she has advocated for clients in Bronx Housing Court to prevent & stop evictions, and she spent a significant amount of time conducting boots-on-the-ground home visits, inspections, and safety interventions on behalf of the clients that she has served. Adrienne holds a master’s degree in public administration (MPA) from John Jay College of Criminal Justice and a Bachelor of Arts (BA) in Criminal Justice from Virginia Union University (HBCU).

With a deep commitment to positively impacting her community, **Aimee M.K. Garcia** has devoted her career to addressing the needs of vulnerable populations. Accomplished by working in partnership with County government and diverse partners to realize an inclusive and thriving environments for all. During her thirty-one year career with Fairfax County, she has held various positions in the health and human services field. Aimee currently serves as the Division Director for Access and Economic Mobility (AEM) in the Department of Neighborhood and Community Services. AEM encompasses Athletic Services and Community Use Scheduling,

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Coordinated Services Planning, Human Services Transportation, and the Food Access Program. The efforts of the division are human-centered, expand access, promote wellbeing, empower self-determination, and economic mobility. Centering on a systems approach, trend analysis, data informed decisions, and equity to improve the collective trajectory. Aimee received her Bachelor of Science in Psychology and Master of Counseling Psychology degrees from Marymount University.

Ashley McSwain, MSW, MSOD, is the President of Consultants for Change a dynamic consulting firm and the current Executive Director for New Hope Housing located in Northern Virginia serving homeless individuals and is also former Executive Director for Community Family Life Services, a nonprofit serving women who are returning home following a period of incarceration. Ashley is part-time faculty for Catholic University's Graduate School of Social Work and is licensed to practice Social Work in Maryland and the District of Columbia. Ashley holds a Master of Social Work from Temple University, a Master of Organizational Development from American University and a bachelors in Criminal Justice from Temple University and has worked in the human services field for over thirty years and served six years as a probation officer in Philadelphia. Ashley is passionate and committed to representing the voice of those who feel voiceless and those living on the margins of society.

Cathy Benn has an MS in Pastoral Counseling from Loyola University, a BS in Nursing from Duke University, and is a licensed professional counselor (LPC). She is also a certified supervisor for residents in counseling and for graduate-level mental health interns. She has worked at Second Story since 2011 in various capacities. As Vice President and Senior Clinician for 2S, Cathy oversees all residential programs and serves as a clinical resource for all other programs. Second Story has been operating a Rapid Rehousing program for transition aged youth through the CoC since 2017.

Connie P Johnson is a scientific writer at the National Cancer Institute. She has been a resident of the Franconia District of Fairfax County for almost 4 years. Connie is from Baltimore, MD and received her BS degree in Chemistry from Morgan State University. She has spent over 30 years working in the pharmaceutical industry and Federal service. Connie has a passion for supporting community programs focused on preventing/reducing homelessness and creating new policies to address food and housing insecurities. Currently, Connie works as the Public Policy Chair of the Northern Virginia Chapter of the National Coalition of 100 Black Women.

Doug Dane was nominated by Supervisor Walkinshaw to serve on the CoC Board and approved by the Board of Supervisors on Sept. 26, 2023. He was previously appointed to the Fairfax County Community Action Advisory Board (CAAB) by Sharon Bulova as Braddock District representative in 2007. His term was up when Bulova was elected Chairman and was then appointed as At-Large Member in 2009. He served as vice chair and chairman of the board from 2012-2015. He continued to serve on the board until 2021, when Jeff McKay was elected chairman and appointed his own at-large member to the board. He has lived in Fairfax County for over 30 years and have been a Realtor with RE/MAX Allegiance in Northern Virginia since

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2003. He currently serves on the Braddock District Council and was elected to the Stone Haven Civic Association Board in 2022 and re-elected in 2023. His father, Charlie Dane served on many boards in the county until his passing 7 years ago. Doug Dane is a dedicated public servant with a deep commitment to their community. He has a proven track record of leadership and service and is passionate about making Fairfax County a more affordable and livable place for all.

Fatima Khalid is from Sudan. She has been in the United States since 2002. She is a mother of four children. Her favorite activities are cooking, reading, and online shopping. She works full time at Fairfax County Public Schools as a teacher aid and studies at Northern Virginia Community College (NOVA) as a part-timer. In the future, she wants to earn a cyber security associate degree from NOVA and find a great job. Last year she bought a house, a dream of hers, through the First-Time Homebuyer Program.

Rev. Kameron M. Wilds was born and raised in Goochland, VA. He is a graduate of Ferrum College in Southwest Virginia. Kameron earned his Masters of Divinity from Duke University's Divinity School. In 2015, Kameron joined the Ferrum Faculty as an Adjunct Professor of Religion. He was also named Ferrum College's Outstanding Young Alumni from the School of Arts and Humanities. Kameron is an Ordained Elder in the United Methodist Church and the founder of The Helping Hands Thrift Store and The Feed My Sheep feeding program; two nonprofit organizations with the goal of assisting those experiencing poverty. In 2020, Kameron was named pastor of Rising Hope, where he is actively living out his calling to build intentional community with those on the margins, in particular those experiencing homelessness and poverty. Kameron is married to his wife Samantha and is the proud father of Alexander, Ellinor, and Samuel. He is also an avid fan of all things Duke and Boston Red Sox.

Lisa Jones is a resident of the Colchester Towne community located off the Buckman Loop in the South County area of Fairfax County. She resides with her daughter and granddaughter. In the year 2018, Lisa and her family experienced a period of homelessness prior to obtaining affordable housing through the Good Shepherd Housing ABC Program. Lisa has personal experience with the challenges of limited access to community resources and the need to cultivate resilience in the face of adversity. Lisa currently holds multiple roles within the community and has had the privilege of collaborating with community members to devise effective strategies for fostering pockets of achievement, while making optimal use of the resources readily accessible within the community. Lisa is a highly experienced senior benefits specialist at the Fairfax County Department of Family Services (DFS). She has dedicated her professional career to DFS for a remarkable span of 17 years. In addition to her role as a benefits specialist, Lisa actively contributes to the organization's commitment to racial equity as a valued member of the Racial Equity Action Council. Furthermore, she also serves on the Continuum of Care Committee, demonstrating her dedication to improving the quality of services provided by DFS. She holds multiple community positions, including serving as a Fairfax County Chief Elections Officer, a United Community Board Member and Secretary, a COMMUN1TY+ Co-Chair for the Safety Working Group, and the Communications Committee

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Chair for the Virginia Benefit Programs Organization. Lisa possesses a Master of Business Administration degree with a specialization in Management, as well as a Master of Science degree in Human Resource Management with a focus on Organizational and Human Resource Development, both obtained from Strayer University. Additionally, she has embarked on her pursuit of a Doctor of Human Services degree with a concentration in Leadership and Organizational Management from Capella University. Lisa is a highly committed professional who aspires to be a catalyst for positive transformation. She possesses a deep passion for fostering personal growth and development, with a particular focus on helping individuals unlock their full potential. She consistently offers assistance to individuals in acquiring community resources to enhance their self-sufficiency.

Maura Williams has 27 years of experience working in the human services field with 19 years of experience working in the areas of housing and homelessness. Maura started her career in homeless services at New Hope Housing followed by 9.5 years as the Deputy Executive Director at FACETS, including 5 months as the Interim Executive Director. During this time, Maura led the Fairfax County Housing Challenge and was the recipient of the Fairfax County Team Excellence Award and the Friends of HCD Award. Currently, Maura is serving as the Executive Vice President of Affordable Housing Partnerships at Cornerstones. Maura served as the Chair of the Continuum of Care (CoC) committee, member of the Metropolitan Washington Council of Government (MWCOG) Racial Equity Action Council (REAC), member of the Fairfax County Racial Equity Action Committee, and a member of the Affordable Housing Advisory Council (AHAC) Executive Committee and Homeless Task Force. Maura has experience managing social services programs in both the non-profit and for-profit sectors. Maura has a Bachelor's Degree in Psychology from the University of Pittsburgh and a Master's Degree in Counseling from Slippery Rock University of Pennsylvania.

Dr. Michael Axler is the Director of Intervention and Prevention Services for Fairfax County Public Schools. In this role, he oversees the work of Psychology Services, Social Work Services, Student Safety and Wellness, Social and Emotional Learning, and Multi-Tiered Systems of Support, and serves as a leader in, and advocate for, youth mental health and wellness. Dr. Axler has previously worked as a school psychologist, school psychology supervisor, and Coordinator of Psychological Services, all in FCPS. He also has experience as a licensed clinical psychologist in private practice settings. In his current role, Dr. Axler has worked to elevate the voices of staff, students, and families to co-create a vision for promoting all students' mental health and wellness to support their healthy development and readiness to learn. He believes that all students can thrive in our schools when they are embedded in strong communities of care, and when families, teachers, and staff have the support and resources they need to create positive conditions for learning. A graduate of the University of Rochester with a bachelor's degree in psychology, Dr. Axler earned his master's degree in educational psychology and his doctorate in school psychology from the University of Albany.

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Nathalie Washington is a dedicated Family Nurse Practitioner who plays an integral role in the Homeless Healthcare Program with Fairfax County Health Department. With close to two decades of experience in the healthcare field, she has spent the last decade as a proficient Family Nurse Practitioner. Her educational journey includes earning a solid nursing background at George Mason University, where she obtained her BSN, and further advancing her expertise at George Washington University, where she earned her MSN. Throughout her career, Nathalie has demonstrated a profound commitment to serving marginalized populations, with the most recent six years dedicated to her current position within the Homeless Healthcare Program.

Noah Abraham is a Deputy Administrator at Washington DC Department of Human Services. He leads the District's family homeless services continuum of care across seven program areas. Noah has led critical homeless services reforms in the District including the closure of DC General Family Shelter and the opening of eight short term family housing programs. He spearheaded the design and implementation of innovative program including Homelessness Prevention Program, DC Flex Program and most recently STAY DC Program that provided rental assistance to 53,000 District households in response to the COVID-19 public health emergency. These system changes led to a 78% reduction in family homelessness since 2016. Prior joining DHS in 2013, Noah served as a Senior Adviser at Save the Children and a Program Coordinator at African Community Center. Noah has an undergraduate degree in Sociology from Addis Ababa University, masters in Public Administration from George Mason University and an Executive Leadership Certificate from George Washington University.

Pam Michell retired in October 2021 after nearly 31 years of serving as executive director of New Hope Housing, a non-profit, community-based agency that provides shelter, housing, and tools to build a better life. She led New Hope Housing with a philosophy of dignity and respect for every person and a place that welcomes all, including the unwelcome. Under her leadership, New Hope Housing grew from a program of three shelters in southeastern Fairfax County to a continuum of shelter, permanent supportive housing programs, rapid rehousing services, and support services for individuals experiencing homelessness in Fairfax County, the City of Falls Church, the City of Alexandria, and Arlington County. She served on the committees that drafted the original 10 -Year Plan to End Homelessness in the Fairfax-Falls Church Committee and subsequent committees to revise and update that plan. Ms. Michell was named a 2005 Washingtonian of the Year, received the Center for Nonprofit Advancement's 2009 Gelman Rosenberg Freedman EXCEL Award for excellence in nonprofit leadership, and was named the Leadership Fairfax Nonprofit Leader of the Year in 2013. She was honored by Chairman Sharon Bulova as Lady Fairfax in 2019. Ms. Michell continues to be an active advocate on homelessness, housing, and equity issues. Ms. Michell holds a BA in government from Smith College and a master's degree in public administration from The George Washington University. She is a 1992 graduate of Leadership Washington and 2009 graduate of Leadership Arlington. She lives in Providence District.

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Pamela Powers is passionate about working in diverse populations and has twenty-five years of experience working in healthcare and human services. She is currently working as a Counseling Intern with Connections4life to complete her supervision for her Master's in Mental Health Counseling at Liberty University. In human services Pamela has worked with the homeless, survivors of domestic/sexual violence and individuals with autism. Pamela enjoys volunteering in Reston with the homeless community and collaborating with services available to them such as the Community Services Board and Cornerstones. As an advocate Pamela believes that all people deserve to be treated with dignity and respect. In her experience working in diverse cultures Pamela feels each person wants to be accepted for who they are. Pamela has lived in Fairfax County for over 30 years and Reston for 3 years. In her spare time, she enjoys spending time with her family and spending time outside.

Penelope "Penny" Rood was raised in Fairfax County and has lived in Fairfax City since 1968. Penny has a BA in History from George Mason, an MA in Psychology and Evaluation from Catholic University and a JD from George Mason School of Law. Penny is presently a member of the Virginia State Bar. Penny was employed for over 17 years at the Fairfax Juvenile and Domestic Relations Court—she subsequently moved to the Department of Public Works and Environmental Services and retired from Fairfax County as Chief of Code Enforcement. In her retirement, Penny works part time for the Department of Family Services in the Child Youth and Family Services Division. Penny was appointed by the Mayor and City Council to serve as its representative to the Fairfax Falls Church Community Services Board. Additionally, she was a gubernatorial appointee to the Juvenile Justice and Delinquency Advisory Committee. This committee was responsible for the granting and oversight of federal funding for programs that prevented juvenile delinquency and diversion of youths from the Juvenile Justice system. Penny also served on the inaugural Board of the Department of Youth and Family Services, now known as the Department of Juvenile Justice. Penny was elected to the City of Fairfax School Board where she served as Chair and Member for 10 years. Penny areas of interest are services for unaccompanied minors and programs to support first responders and service providers who deal with and support our homeless population.

Randy Shusman currently serves as the Vice President of Supported Housing with Pathway Homes, Inc., a 501(c)(3) charitable organization providing non-time-limited housing and supportive services to adults with serious mental illness and other co-occurring disabilities in Northern Virginia and Washington, D.C. A teambuilder with over 24 years of progressive management experience, Randy has developed and managed programming across the full Continuum of Care and currently oversees 240 CoC units in Fairfax County. Randy remains a passionate advocate, supporting the ongoing development of the Consumer Advisory Council for Pathway Homes over the course of the last 5 years. In this privileged role, Randy has partnered with the Consumer Advisory Council in establishing a prominent advocacy presence at local, state, and federal levels. Randy has been a partnership developer and active collaborator within the CoC and broader Fairfax/Falls Church community and is excited for the

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opportunity to share his expertise in PSH, Fair Housing and Housing First to further meet the needs of unhoused individuals in our community.

Rena D. Alexander-Lewis is a human service professional with more than twenty years of experience serving at risk and vulnerable populations. She has supported organizations focused on providing clients direct care and administrative support to help improve the quality of their lives. Currently, at FACETS she leads a diverse team which brings a wealth of talent and knowledge to address the needs of unhoused persons, operate permanent supportive housing programs, and several community base centers. Before stepping into the Senior Director position at FACETS, Rena held leadership positions with CRI, Jewish Family and Children Services and The Home for Little Wanderers, Department of Children and Families and Northeast Center for Children and Families. Rena has a BA in Legal Studies from the University of Massachusetts at Amherst. At this time, Rena resides in Fairfax with her husband and daughter. In her spare time, she enjoys cooking, knitting, camping and reading

Ruth Pearson, an attorney living and working in Chantilly, Virginia, holds a JD from the University of Michigan Law School, and an MBA from Arcadia University (PA). She has over 30 years of experience working in the public interest and government sectors, holding positions as both a Deputy City Solicitor for the City of Philadelphia, as well as a Truancy Hearing Officer with the First Judicial District Family Court System. As a public interest lawyer, Ms. Pearson worked to address issues of homelessness and access to services, and as a real estate attorney, she has worked tirelessly to remove barriers to homeownership. Ms. Pearson currently sits on the Board of Western Fairfax Christian Ministries and Barber Family Foundation. She is an avid reader and writer, and loves to hike and run.

Seth Pearson (He/They) is a biracial queer non-binary transgender individual that lives in Fairfax, VA. He is currently receiving mental health services through the Community Services Board (CSB) in Merrifield, Virginia. Seth is a volunteer co-facilitator for numerous peer support related virtual groups hosted by the Recovery Program Solutions of Virginia (RPSV), and he is the founder and CEO of "Heal with Seth Henry". Seth first became homeless back in February 2017 and from then until April of 2020, he spent time in homeless shelters and has couch-surfed at friends' houses around the Fairfax County area. Currently, Seth is living in a mental health group house that is owned by the Brain Foundation of Fairfax, VA, and he is working towards being able to live in his own apartment someday soon, and establish his own independence. Seth is also committed to helping others change their lives and work towards recovery by using his own story as inspiration and the tools he has learned as examples and learning materials/coping skill tactics.

CONTINUUM OF CARE (CoC) BOARD

DRAFT WORK PLAN

November 8, 2023

Year & Month	CoC Board	Community Engagement	Fairfax County	US Dept. of Housing & Urban Development
2023				
November	8 – First meeting.		11 – Hunger and Homelessness Awareness Week. 28 – Board of Supervisors Housing Committee.	
December	6 - Meeting	Planning		
2024				
January	24 ** - Meeting	Planning		24 – Point in Time count.
February	10 ** - Work session	Planning	Budget: advertised plan.	
March	6 - Meeting	Engagement		
April	3 - Meeting	Engagement	Budget: hearings.	
May	1 - Meeting	Engagement	Budget: adoption	
June	5 - Meeting	Engagement		
July	10 ** - Meeting	Analysis	1 – new fiscal year	Notice of funding availability?
August	7 - Meeting	Analysis		
September	4 - Meeting	Presentation	Budget: requests for next fiscal year.	Applications due?
October	2 - Meeting			
November	6 - Meeting			
December	4 - Meeting			

* “HUD” = US Department of Housing and Urban Development

** Most CoC Board meetings occur on the first Wednesday of the month, except those noted with double asterisks.