FY 2021 – FY 2025 Capital Improvement Program

Planning Commission CIP Committee February 27, 2020

CIP Annual Process

<u>September</u>

Departments prepare CIP requests

March-April

Planning Commission Workshops, Public Hearings, Markup and Recommendations to the Board

Board Committee Meeting, Public Hearings and Adoption

October – November

CIP Review Team meets with agencies and the County Executive

<u>February</u>

CIP released with Annual budget



December

Debt Analysis/
Recommendations
discussed with
County Executive and
Deputies

CIP Development Process

- Rates for self supporting funds developed (Stormwater, Wastewater, Solid Waste) as part of the Annual Budget
- General Fund supported Capital Program developed as part of the Annual Budget
- Bond Referendum Plan developed based on priority projects and 10 Principles of Sound Financial Management

Self Supporting Programs

- Stormwater rate proposed to remain at \$0.0325 per \$100 of assessed real estate value
- Wastewater rates are consistent with 5-year plan
 - Base Charge from \$32.91 to \$35.50 (recovers fixed costs)
 - Availability Charges from \$8,340 to \$8,423 (connection fee)
 - Service Charges from \$7.28 to \$7.56 per 1,000 gallons
- Solid Waste rates
 - Refuse disposal rate remains at \$68 per ton
 - Refuse Collection rate from \$385 to \$400 per household unit
 - Leaf Collection remains at \$0.012 per \$100 of assessed value

General Fund Program

- General Fund Capital Program
 - \$19,665,805 in FY 2021
 - Includes \$13,875,805 in commitments, contributions and maintenance (71 percent)
 - Includes \$5,790,000 in capital improvements (29 percent)
- For several years the Annual Paydown Program has been supplemented by adjustments at the Third Quarter or Carryover Reviews – Anticipated again in FY 2020/FY 2021

Capital Sinking Fund

- Capital Sinking Fund was created by the Infrastructure Financing Committee (IFC)
- Populated at year end based on 20 percent of Carryover balances after funding critical requirements
- Began at FY 2014 Carryover Review (To date, over \$49 million has been set aside for capital reinvestment)
- Allocation is based on a percentage of the total annual reinvestment requirements as presented to the IFC including: 55 percent for FMD, 20 percent for Parks, 10 percent for County-owned Roads, 10 percent for County Walkways and 5 percent for Revitalization improvements

Bond Referendum Plan

- Annual review of Bond Referendum Plan
 - Details the long-range plan, outlining specific projects and schedules
 - More predictable plan for the Board, County agencies, the public
 - Includes County/FCPS bond referenda in alternate years
 - Includes FCPS bond referenda at \$360 million every other year, reflecting the current FCPS annual bond sales limit of \$180 million
 - Includes adjustments to project costs to reflect construction escalation and LEED requirements

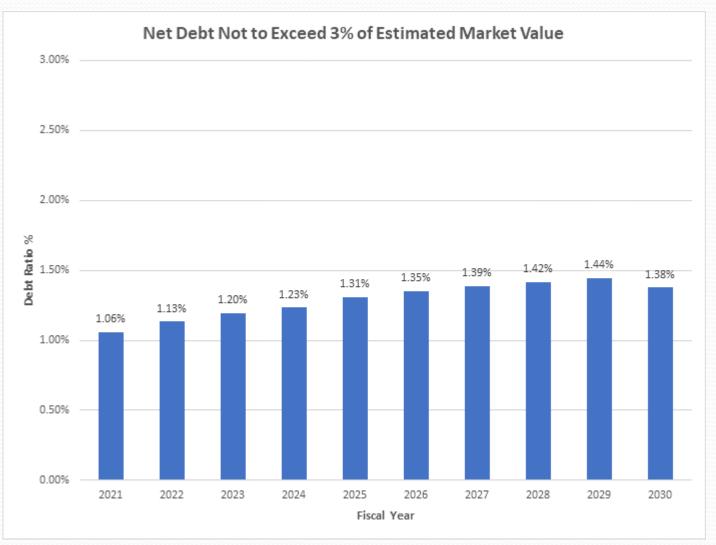
Up-Coming Bond Referenda

- Fall 2020 County: \$466 million
 - Health and Human Services \$79 million
 Crossroads and Willard Health Center
 - Early Childhood Education Facilities \$25 million
 - Libraries \$90 million
 Patrick Henry, Sherwood, Kingstowne, George Mason
 - Northern Virginia Regional Park Authority \$12 million
 - County Park Authority \$100 million
 - Metro Capital Contribution \$160 million
- Fall 2021 Fairfax County Public Schools: \$360 million
- Fall 2022 County: \$97 million
 - Public Safety, Early Childhood Education Facilities
- Fall 2023 Fairfax County Public Schools: \$360 million
- Fall 2024 County: \$381 million
 - Human Services, Parks, Metro, Early Childhood Education Facilities

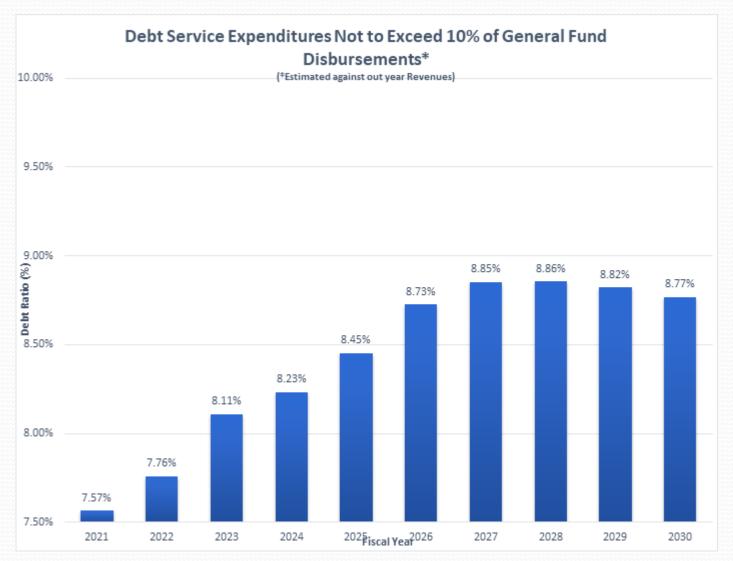
Bond Plan Link to Debt Analysis

- Total Bond Plan includes General Obligation Bonds and EDA Bonds/other sources
- Ten Principles of Sound Financial Management
 - Below 3 percent debt to market value (currently 1.10 percent)
 - Below 10 percent debt to General Fund Disbursements (currently 8.03 percent)
 - Total sales limit is \$300 million per year
 - Debt Service affordability

Debt to Market Value



Debt to Disbursements



- Staff has been working on the following initiatives/CIP motions:
 - Creating better links between the Comp Plan and the CIP
 - Staff from DMB, DPD, DPWES are meeting on a regular basis
 - CIP has been updated to better reflect Comp Plan goals
 - Discussions have begun regarding updates to the public facilities element of the Policy Plan and how that could affect the CIP
 - Staff will continue to work together to strengthen planning links
 - Individual agencies have been asked to report on progress in areas such as Park Scheduling, Fire Preemption and School Boundaries at the CIP Workshop

- Staff is preparing for the implementation of the new County Strategic Plan and One Fairfax in the CIP process. No substantive changes have been made to the CIP pending the approval of the Strategic Plan.
- Staff is exploring co-location opportunities. Current projects include:
 - Original Mt Vernon High School
 - Lorton Library/Community Center/Senior Center
 - Kingstowne Library/Franconia Police Station/Franconia Museum/Active Adult Center/Early Childhood Education
 - Wastewater/Stormwater Facility

- County and FCPS staff have been collaborating on the following initiatives:
 - Meeting on a more regular basis
 - Reviewing the Sinking Fund allocation for County and FCPS major maintenance projects
 - Comparing maintenance lists and working towards a similar scoring mechanism
 - Potentially strengthening the role and financial support for the implementation of stormwater projects at FCPS project sites
 - Identifying potential co-location opportunities, including Early Childhood Education classrooms

- New Environmental and Energy Programs section
 - Includes all previously approved environmental projects and new projects funded in FY 2021 (\$1.3 million)
 - Includes all projects associated with the implementation of the Board of Supervisors' Operational Energy Strategy, designed to move the County toward the goal of reducing energy use by 20 percent by 2029
 - Includes information regarding the green building and sustainability development policy for facilities (Leadership in Energy and Environmental Design (LEED), design strategies associated with energy conservation, water conservation, Low Impact Development and others)
- New Interactive Maps using GIS
 - Can filter the map by functional area, Supervisory District, etc.

Next Steps for CIP

CIP on County website

PC CIP Committee Meeting

PC Workshop/Public Hearing

CIP Discussed at BOS Committee

PC CIP Committee Meeting

PC CIP Mark-up

BOS Public Hearings

BOS Mark-up/CIP Adoption

February 25

February 27

March 12

TBD

March 26

April 1

April 14,15,16

April 28

March 12th Workshop Participants

- CIP Overview Martha Reed
- Fire and Rescue Assistant Chief Jason Jenkins
- Housing Development Tom Fleetwood
- Department of Transportation TBD
- Fairfax County Public Library Jessica Hudson
- Fairfax County Public Schools Jeff Platenberg
- Sanitary Sewers TBD
- Health and Human Services Samantha Hudson
- Police Major Bob Blakley
- Park Authority David Bowden

CIP Guidance

- Workshop:
 - Guidance to agencies to aim for 10-minute presentation
 - Focus on future projects
 - Agencies have been asked how their CIP ties to the Comprehensive Plan. Using the Tysons area transformation and the Embark/Richmond Highway initiatives as examples, agencies have been asked to explain how future development and land use plans will impact their service delivery and CIP
 - Agencies have been asked what the PC can do to support their program
 - Hard copies of all presentations will be included in notebooks for Commissioners
 - Public Hearing will follow all presentations
- PC Questions:
 - All responses to questions will be circulated to entire PC
- CIP Motions:
 - Share proposed motions with entire PC in advance of Committee meetings to allow more time for review and enable multiple commissioners to work together on similar motions